



# Timeliness

## Scope, Impact and Causes Quality and Independence

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# Justice delayed is justice denied

- Conflict resolution and balancing power
- What is at stake for the parties to the individual conflict
- What is at stake for society
- Time is money



# Undue Delay

- Time needed
  - For presentation and examination
  - For consideration and decision
  - For the shelf
- Time available
  - Different types of conflict
- Time expected
  - Attuning necessity and expectation



# Causes for Delay 1

- Amount of judicial conflicts
- Alternative dispute resolution
- Uncertainty of material law
- Different conflicts – different requirements
  
- Shortages
- Judges and other staff
- Premises and technical equipment

Send less cases and more money!



# Causes for Delay 2

- Organisation
- Courts (the judicial map)
- Judges – training, specialisation
- Court management
- Procedural rules
- Case management
- Repetitive cases
  
- Attitude of stakeholders
- Judges
- Advocates and prosecutors
- Administrators



# State and Improvements

- What is the present situation?
- Examining objective facts (processing time, backlogs)
- Examining subjective facts (users' evaluations)
- Comparison between courts
- Comparison between countries
  
- Is it fine?
  
- Could it be better?



# What can we do?

- Who are we?
- Judges, Courts and Court Administrations
- Government and Parliament
- Advocates and prosecutors
- Parties
  
- What is our competence?
- To act
- To decide
- To initiate
  
- What are the possibilities?
- Resources



# Quality

- Right decision
- Result
- Reasoning
- Communication
  
- Costs
  
- Time
  
- Balancing the quality features





# Independence

- Demands for efficiency
- Judges know best
- Learning from others
  - Advocates and prosecutors
  - Public administration
  - Commercial enterprises